



CSSM

This newsletter comes to you from the Centre for Security Sector Management (CSSM). We are the same team that delivered the services offered by the GFN-SSR, but have re-branded and expanded. We hope to be able to provide you with a new and improved service within Security Sector Management arena. The website address has changed to www.ssronline.org. In our transition period the CSSM team has been very busy and this edition of the newsletter contains a round-up of our activities and our work over the past couple of months.

New Post-graduate Degree in Security Sector Management

The CSSM have developed a new post-graduate MSc in Security Sector Management. The first part time executive course is due to start in January 2007. The first full-time course will start in September 2007. This MSc reflects the special blend of skills Cranfield University offers to analysts, policymakers and implementation agents charged with managing wider security programmes. The course provides the foundations for understanding management approaches to international and domestic security programmes. In addition, a range of stimulating and relevant elective modules following the management foundation element further unpacks the challenges which come with the design, planning, implementation and management of these activities. The core modules of the course include:

- The Security Sector Environment
- Strategic Planning for Security and Development
- Managing Security Sector Resources (Organizations and People)
- The Economics of Security
- Security Sector Project and Programme Management
- Managing Risk
- Information Management and the Role of Intelligence
- Governance and Oversight
- Managing Change and Leadership in Transitional Environments
- Building Operational Capacity
- Performance Management

For more information on this course, please visit the following link http://www.ssronline.org/products_msc.cfm or contact the course director a.m.fitzgerald@cranfield.ac.uk.

New Team Members

We are pleased to announce two new team members; Gordon Hughes who is the operations and training director and Matteo Legrenzi who will join us as our Middle Eastern expert. For more information about the CSSM new additions and the whole team please go to the About Us page <http://www.ssronline.org/aboutus.cfm>

Centre for Stabilization and Reconstruction Studies (CSRS) Naval Postgraduate School; Security Sector Reform: Education and Training Needs

Monterey, USA, 30 July – 2 August 2006

The Cranfield Centre for Security Sector Management (CSSM) recently participated in a 3 day working meeting in Monterey, California. The meeting brought together a range of international SSR policy makers, practitioners and education/training specialists from armed forces, government civilian agencies, NGOs and IGOs.

The event sought to address some broad objectives:

- To establish a baseline of knowledge about the current state of SSR
- To Identify education and/or training needs in the SSR field
- To identify organizations for potential collaboration in the development and delivery of SSR-related education and training
- To expand and strengthen cross-community SSR networks

This was the first of a series (3 to 5) of SSR meeting that will be hosted by CSRS/NPS at Monterey. A report on this first meeting will be produced shortly and widely circulated. We will publish it on our website and alert the SSM community.

Promoting Security Sector Reform in the Horn of Africa

Addis Ababa, Ethiopia, 13- 14 July, 2006

The Cranfield Centre for Security Sector Management (CSSM) participated in the regional workshop in Addis Ababa, organised by the Centre for Policy Research and Dialogue (CPRD), Addis Ababa, Ethiopia and the Institute for Security Studies (ISS) Pretoria, South Africa, which explored the challenges around promoting SSR in the Horn of Africa. The workshop attracted a broad attendance from across Africa with lead speakers from members of parliaments, civil societies and the IGAD countries. The African Security Sector Network was well represented. DFID UK and the World Bank were also present.

In addition to the Africans sharing experiences with their colleagues from the IGAD countries on a range of SSR topics the workshop focused in on 3 key areas: DDR and post conflict stability; civil-military relations; and defence and security reviews.

A report will be drawn up by the organizers and circulated in due course. The broad conclusions are likely to be anchored in some of the following areas:

Role of the IGAD REC and the importance of a regional security architecture

- Importance of developing a National Security Policy
- Need to support IGAD's work on a regional security policy
- Build DDR expertise across the region – learn from previous case studies
- Improve Civil-Military and SSR literacy across the public sectors and civil societies
- Importance of building networks at all levels
- Mainstreaming the SSR debate into wider agendas
- Build a Horn of Africa Security Sector Network

The organizers are committed to producing and promoting a fully developed agenda for SSR in the Horn of Africa.

Security Sector Reform in the Arab World

Beirut, Lebanon, 7-8 July 2006

Sponsored by the Lebanese Centre for Policy Studies and the Konrad Adenauer Foundation, The Cranfield CSSM participated in the recent workshop in Beirut on SSR in the Arab World. This was a well attended workshop with representatives from Europe (NATO Defence College, Germany, Spain, UK) and the Region including Lebanon, Egypt, Palestine, Jordan, Kuwait and Turkey. Gordon Hughes, CSSM Director Operations and Training, delivered the opening presentation outlining the current SSR challenges and trends in the world. He addressed some of the key regional issues and concluded by setting out some potential SSR entry points. These included: the development of a regional security architecture; the building of a Middle East and North Africa (MENA) SSR Network; the strengthening of civil societies; importing best SSR practice from outside the region; and the possible use of SSR as an instrument to (incrementally) modernise and liberalise national security arrangements in the Arab World.

Building Justice in Fragile States

Ottawa, Canada, June 28-29, 2006

The Department of Foreign Affairs and International Trade Canada and the Department of Justice of Canada hosted a conference entitled Building Justice in Fragile states. The conference brought together actors from all over the justice sector reform field to discuss the challenges facing the reconstruction of a justice sector in a post conflict or fragile state. The first day of the two day conference, looked at the specific problems of

establishing a rule of law, considering which aspects of justice sector reform seem to be most problematic, e.g., legislative, judicial, institutional infrastructure. The panel also reviewed the importance placed on justice sector reform within the reconstruction framework by the governing authority and by the international community. Finally, the panel considered the linkages with other rule of law or security system reform initiatives such as law enforcement or demobilization of armed groups. The first day also considered the problems of transitional justice mechanism such as Truth and Reconciliation Commissions and International Courts and looked at specific case studies including Afghanistan, Sierra Leone and Haiti.

The second day of the conference considered the best way forward for international institutions and governments to deal with the problems faced in fragile states and the most efficient way to coordinate the international donor community's activities.

International Conference on Strategies for Peace with Development in Africa: The role of Education, Training and Research

Addis Ababa, 12-14 June 2006

The United Nations Affiliated University for Peace (UPEACE) and the African Union (AU) organised a conference analysing strategies for peace with development in Africa and the role of education, training and Research. Hilary Mason of the CSSM team gave a presentation about the role of education in training the military and Cranfield University's CSSM role within that sector. The conference focused on two main concepts; strategies to integrate peace with development; to ensure that measures to reduce poverty and promote economic progress mutually reinforced policies to reduce violence and conflicts and to build peace and good governance; and the identification of specific needs and targeted follow-up activities where education, training, research and the dissemination of knowledge can be focused to advance peace and development.

The participants included senior government education policy makers, academia, civil society, youth representatives and regional economic communities.

Indonesia Forum Meeting at the Royal Institute of International Affairs (RIIA)

Chatham House, London - 14 June 2006

Riefqi Muna presented at the Indonesia Forum Meeting at the Royal Institute of International Affairs (RIIA), Chatham House London on 14 June 2006. His presentation was entitled "*Current State of TNI/Defence Reform in Indonesia*". This presentation highlighted the achievement of the Indonesia's military reform by looking at the standard of democratic control of the armed forces and how it has been institutionally and functionally developed since the "reformasi" (reform) movement in Indonesia in

1998. The presentation concluded that democratisation in Indonesia brings substantial progress in the promotions of the norms – though more work needs to be pursued for further reform, especially to fill the gap between the strategic level and the operational and tactical level of armed forces. In addition, Riefqi Muna highlighted that military reform is not linear but a complex process that relies heavily on the domestic political dynamics. Military/defence reform also requires maturity in the political process and civilian expertise in the higher management of defence policies as well as public participation.

International Seminar on International Cooperation in Peace Processes

Bogotá, Columbia - 24 April 2006

Programme Manager for Latin America and the Caribbean, Paula Macphee, attended a seminar on international cooperation in peace processes on the 24th April 2006. The event, which was held in Bogotá, Colombia, was organised by the Colombian foundation, INDEPAZ (Institute for the Study of Peace and Development) and the UK based organisation, Conciliation Resources. The objective of the one day seminar was to analyse the role of the international community (both countries and multilateral organisations) in the recent processes of conflict resolution in Africa and Asia. The intention of using examples from Africa and Asia was to identify and extract useful lessons which could be adapted to the Colombian situation. The principle focus of the seminar was to consider the possibilities and limitations of international cooperation in Colombia's peace building mission. Guest speakers included representatives from NGO's, multilateral institutions, bi-lateral donors and academics. More information regarding the INDEPAZ/ACCORD Conciliation Resources initiative can be found by clicking the following link:

http://www.indepaz.org.co/xsys/index.php?option=com_frontpage&Itemid=1

The results of the International Seminar have been published in a formal document which can be found on the following site:

<http://www.indepaz.org.co/myfiles/pdf/comintypazcolombia.pdf>