

# NEW SHORT COURSES NOW BEING OFFERED BY CRANFIELD UNIVERSITY AS PART OF THE CSSM EDUCATION PROGRAMME

## SECURITY SECTOR PROJECT AND PROGRAMME MANAGEMENT (PPM)

10<sup>TH</sup> – 13<sup>TH</sup> MARCH 2009

We are now accepting applications for a 5-day short course in *Security Sector Project and Programme Management (PPM)*. This course addresses a broad range of complex issues for policymakers and practitioners working in the area of governance, development, national security, security sector-related issues, and conflict analysis. The course recognizes the 'less-than-absolute' relationship between 'programme' and 'strategic' level planning/management in wider multi-sectoral and multi-agency programme environments. In this context, it encourages participants how to be 'strategic' about programme planning.

The course identifies the importance of specific programme and project management skills which are more suitable to security and development work

taking place in a range of transitional societies. This will include the specific challenges of PPM during stabilisation and post conflict reconstruction stages of countries recovering from conflict. It overviews tools and instruments used to encourage a tight linkage between multi-project tasking, prioritisation and sequencing, and wider strategic objectives and plans. The course introduces the theory underpinning project and programme management with a specific focus on the challenges associated with the delivery of projects and programmes within the security sector.

Ultimately, the aim of the module is to allow students to critically evaluate security project and programme management practices and assess opportunities for improvement. The curriculum is supported with case studies

---

Centre for Security Sector Management, Wellington Hall, Cranfield University,  
Defence Academy of the United Kingdom, Shrivenham, Oxfordshire, SN6 8LA.

Website: [www.ssronline.org](http://www.ssronline.org) Telephone: +44 (0) 1793 785020  
Email: [Lsmith.cu@defenceacademy.mod.uk](mailto:Lsmith.cu@defenceacademy.mod.uk)

and presentations delivered by a number of project and programme management experts from the field.

**Content:**

- National Security policy development
- Strategic planning for security and development
- Linking strategic planning with project/programme management
- Introduction to project and programme management concepts
- Dynamics impacting on longer-term security programmes in less certain environments
- Projects and Programmes: Bodies of Knowledge and Methodologies (APM, PRINCE, MSP)
- The relationship between strategy, project, programme and portfolio
- Delivering policy through projects
- SMART Acquisition: principles and processes
- CADMID lifecycle and AMS
- Project funding and financing
- Procurement strategy and support options
- Linking project management with risk and 'estimating'
- Effective sequencing using critical path analysis and PERT

The course provides a unique opportunity to become more familiar with options to address the real operational challenges of the security-development debate. Held at the Cranfield University campus at the Defence Academy of the United Kingdom, the course offers students the opportunity to spend one week in a vibrant learning environment alongside students enrolled in Cranfield University's MSc in Security Sector Management. The short course comes with full Cranfield University accreditation equivalent to one post-graduate module.

**Other SSM courses include:**

- Strategic Planning for Security and Development
- Managing Security Sector Resources
- Change Management and Leadership
- Managing Public Security and the Rule of Law

For more information and application forms, please contact Laura Smith at [lsmith.cu@defenceacademy.mod.uk](mailto:lsmith.cu@defenceacademy.mod.uk)