

# SHORT COURSE - STRATEGIC PLANNING FOR SECURITY AND DEVELOPMENT

## 1<sup>ST</sup> – 4<sup>TH</sup> DECEMBER 2009

The Centre for Security Sector Management at Cranfield University is now accepting applications for the 4-day short course in Strategic Planning for Security and Development which will run in both May and December 2009. This course addresses a broad range of complex issues for policymakers and practitioners working in the area of governance, development, national security, stabilisation, security sector-related issues, and conflict analysis. The curriculum provides students with a number of tools, analytical frameworks and methodologies for addressing policy development, strategic analysis, options generation, implementation and programming in these areas. The course also explores ways in which strategic planning frameworks become linked to parallel programmes such as change management, programme and project design, transitional and sequencing issues and monitoring and evaluation techniques.

The course syllabus includes a focus on the following areas:

1. Macro-strategic vision setting
2. Effective strategic objective-setting: strategic vs functional objectives
3. National security strategy development across a range of transitioning environments
4. Strategic analysis – tools for forecasting, scenario development, and other

- micro/macro environmental analytical tools
- 5. Option generation – working with critical success factors and multi-criteria decision-making
- 6. Implementation – the centrality of change management
- 7. Using inter-dependency analysis to inform programme management and sequencing
- 8. Measuring performance – relevant monitoring and evaluation frameworks and lessons learned methodologies

The course provides a unique opportunity to become more familiar with options to address the real operational challenges of the security-development debate. The short course comes with full Cranfield University accreditation equivalent to one post-graduate module.

Other Security Sector Management courses include:

- Managing Security Sector Resources
- Change Management and Leadership
- Managing Public Security and the Rule of Law
- Managing Security Sector Projects and Programmes

For more information and application forms, please contact Laura Smith at [lsmith.cu@defenceacademy.mod.uk](mailto:lsmith.cu@defenceacademy.mod.uk)